

# Providence Saint John's Health Center

# Community Benefit Report 2017

### **PREFACE**

In accordance with Senate Bill 697, Community Benefit Legislation, Providence Saint John's Health Center submits this Community Benefit Plan for 2017. Senate Bill 697 requires a not-for profit hospital in California to complete the following activities:

- Review and reaffirm its mission statement to ensure that its policies integrate and reflect the public interest in meeting its responsibilities as a not-for-profit organization
- Complete and update a community needs assessment every three years, evaluating the health needs of the community served by the hospital.
- Adopt and file a community benefit plan annually, documenting activities that the hospital
  has undertaken to address community needs within its mission and financial capacity; and
  to the extent practicable, assign and report the economic value of community benefit
  provided in furtherance of its plan.

A Santa Monica Community Access Plan Annual Implementation Report is also included within the hospital's Community Benefit Plan, as specified by the City of Santa Monica Development Agreement. This requires that Providence Saint John's Health Center complete the following on an annual basis:

- File the hospital's Community Benefit Plan with the City of Santa Monica 60 days prior to submission to the state
- Assign and report the cost of programs and services provided by the Health Center according to a five-item framework that includes:
  - o Cash and in-kind support of the Santa Monica-Malibu Unified School District
  - Cash and in-kind support of local non-profit organizations
  - Medical and mental health services provided based on referrals from local non-profit organizations
  - Medical and mental health services provided based on referrals from the Santa Monica-Malibu Unified School District
  - Community services available to the general community that promote health education and preventive services

### Providence Saint John's Health Center: A Brief Introduction

For seventy-five years, Saint John's Health Center has offered a range of health care programs and services unparalleled on the Westside of Los Angeles. Saint John's Health Center was acquired by Providence Health and Services in March 2014 and is now called Providence Saint John's Health Center. The Mission of the Sisters of Charity of Leavenworth, who established the hospital, matches very closely with the Sisters of Providence making for a smooth transition with the change in ownership. In 2016, Providence Health and Services combined with St. Joseph Health to from Providence St. Joseph Health.

In addition to primary care, Providence Saint John's has built a reputation as a leading provider of specialty care by responding to the needs of our patients and community. Providence Saint John's houses many premier programs, including:

**Child and Family Development Center:** The Center provides a comprehensive range of culturally sensitive and linguistically responsive mental health, outreach, developmental and educational services. Services are offered to children, adolescents, and their families at the Center, school sites, homes and other locations in the community in English and Spanish. The Center is recognized as a community mental health center by the L.A. County Department of Mental Health.

**Emergency Care:** Providence Saint John's 24-hour Emergency Department is a crucial facility for the Westside, providing more than 29,300 patient services in the period January 1, 2017 through December 31, 2017.

**Maternal and Child Health**: Our Obstetrics program includes Labor, Delivery and Recovery suites, Mother-Baby couplet care unit, Neonatal Intensive Care Unit, Lactation services, and a support program for breastfeeding mothers. In 2017 the hospital delivered 1,853 babies.

Cancer: Providence Saint John's Health Center cancer treatment program is approved by the American College of Surgeons Commission on Cancer. The John Wayne Cancer Institute (JWCI) at Providence Saint John's Health Center is a cancer research institute dedicated to the understanding and curing of cancer. Institute highlights include one of the largest melanoma centers in the U.S., a top ranked breast center, a surgical oncology fellowship program, and one of the largest specimen repositories in the U.S.

**Cardiac Care:** Providence Saint John's program includes a wide range of diagnostic and therapeutic cardiac services, including leadership in transfusion-free medicine and bloodless cardiac surgery, percutaneous coronary interventions, ablations, and traditional cardiac surgeries.

**Orthopedics:** Specializing in joint and spinal surgery, Providence Saint John's has been recognized as a top 100 orthopedics specialty hospital for hip replacements. Providence Saint John's provides leadership in the anterior approach to hip replacements.

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### **Section 1: Executive Summary**

### Mission, Core Values and Foundational Beliefs

Providence Saint John's Health Center mission statement, the core values of Providence St. Joseph Health, and the foundational beliefs of the Catholic Health Association guide our commitment to improving the health of individuals and the communities we serve, especially those who are poor and vulnerable. The Mission permeates the everyday life of Providence Saint John's.

### **Definition of Community**

For community benefit planning purposes, Providence Saint John's Health Center defines its service area to include the cities and neighborhood areas surrounding the Health Center, and the addresses of patients using the hospital's services. The service area is identified as Service Planning Area (SPA) 5 which includes communities such as Santa Monica, Malibu, Pacific Palisades, Venice, Marina del Rey, Mar Vista, Playa Vista, Westwood, Brentwood, and parts of West Los Angeles.

### **Identifying and Prioritizing Community Needs**

Providence Saint John's conducts a Community Health Needs Assessment every three years, per SB697, and uses this assessment as the basis for identifying needs. PSJHC updated the needs assessment in 2016 using data from governmental and private agencies as well as consultation from the leaders of local non-profit agencies and feedback from local residents. The entire Community Health Needs Assessment is posted on the Providence Health and Services website at:

https://communitybenefit.providence.org/community-health-needs-assessments/.

### Categories of Community Need Addressed in the Benefit Plan

This Community Benefit Plan includes objectives and supporting programs and services for the following categories of needs, ranked in priority order:

- Benefit for persons living in poverty
- Benefit for the general population

These categories reflect how Providence Saint John's understands its multiple roles in the community: first, as a Catholic health care ministry, and second as a healthcare provider and community partner.

### **Community Benefit Plan Activities**

We seek to grow a healthier community by partnering and collaborating with residents and organizations in our community. Programs and services provided by the Health Center in calendar year 2017 to address community needs include the following:

- Charity care for patients without the ability to pay for necessary treatment.
- Financial and in-kind support of local nonprofit organizations focused on serving vulnerable persons.
- Child and Family Development Center programs, providing outpatient mental health services for children and families, persons who are deaf and/or hard of hearing, persons with developmental disabilities, individuals and families affected by child abuse; therapeutic preschool, school-based mental health outreach to at-risk youth, community-based therapy services for youth, and community outreach.
- Dedicated program providing temporary supportive care and shelter to homeless persons discharged from the hospital.
- Collaboration in increasing the access to care for low and moderate income Westside area individuals and families, including must needed services like obstetrical care.
- Community education programs at the Santa Monica Library on topics of interest
- Partnerships with local faith communities and nonprofits to address growing health issues and concerns in the community
- Education and internship programs for nurses, physicians, psychologists, social workers, and allied health professionals.
- Support for medical and community health research

### **Economic Value of Community Benefit Provided**

During calendar year 2017, the economic value of community benefit provided by Providence Saint John's Health Center is estimated at \$30,988,791, with an additional \$76,303,116 in unreimbursed Medicare costs.

### Section 2: Mission, Core Values and Foundational Beliefs

Providence Saint John's Health Center Mission Statement and the Core Values of Providence St. Joseph Health guide our organization's commitment to creating a healthier community and permeate the everyday life of the organization. The Mission Statement and Core Values are as follows:

### **Providence Saint John's Health Center Mission Statement**

As expressions of God's healing love, witnessed through the ministry of Jesus, we are steadfast in serving all, especially those who are poor and vulnerable.

### **Providence Saint John's Health Center Core Values**

### Compassion

- We reach out to people in need and give comfort as Jesus did
- We nurture the spiritual, physical and emotional well-being of one another and those we serve
- Through our healing presence, we accompany those who suffer.

### Dignity

- We value, encourage and celebrate the gifts in one another.
- We respect the inherent dignity and worth of every individual.
- We recognize each interaction as a sacred encounter.

#### *Iustice*

- We foster a culture that promotes unity and reconciliation.
- We strive to care wisely for our people, our resources and our earth.
- We stand in solidarity with the most vulnerable, working to remove the causes of oppression and promoting justice for all.

### Excellence

- We set the highest standards for ourselves and our ministry
- Through transformation and innovation, we strive to improve the health and quality
  of life in our communities.
- We commit to compassionate, safe and reliable practices for the care of all.

### *Integrity*

- We hold ourselves accountable to do the right thing for the right reasons.
- We speak truthfully and courageously with generosity and respect.
- We pursue authenticity with humility and simplicity.

### **Catholic Health Association Foundational Beliefs**

Providence Saint John's Health Center's community benefit programs are rooted in the Catholic Health Association core set of beliefs:

 Those living in poverty and at the margins of society have a moral priority for services.

- Not-for-profit health care has a responsibility to work to improve health in communities by focusing on prevention
- Community members and organizations should be actively involved in health care community benefit programs
- Demonstrating the value of community service is imperative
- Integrate community benefit programs throughout the organization
- Leadership commitment leads to successful community benefit programs
- Those living in poverty and at the margins of society have a moral priority for services
- Not-for-profit health care has a responsibility to work to improve health in communities by focusing on prevention
- Community members and organizations should be actively involved in health care community benefit programs
- Demonstrating the value of community service is imperative
- Integrate community benefit programs throughout the organization
- Leadership commitment leads to successful community benefit programs

### **Section 3: Definition and Description of Our Community**

In defining its community for purposes of this report, we used the Providence Saint John's Health Center 2016 Community Health Needs Assessment. We considered the location of the hospital and the surrounding communities, and the zip codes reported in addresses of our patients on entry into the hospital for services.

### **Definition of Community**

Providence Saint John's Health Center defined its "community" to include the following cities and neighborhood areas (ZIP codes are shown in parenthesis):

- Bel Air (90077)
- Beverly Hills (90210, 90211, 90212)
- Brentwood (90049)
- Century City (90067)
- Cheviot Hills/Rancho Park (90064)
- Culver City (90230, 90232)
- Landera Heights (90056)
- Malibu (90263, 90265)
- Mar Vista (90066)
- Marina del Rey (90292)
- Pacific Palisades (90272)
- Palms (90034)
- Playa del Rey (90293)
- Playa Vista (90094)
- Santa Monica (90401, 90402, 90403, 90404, and 90405)

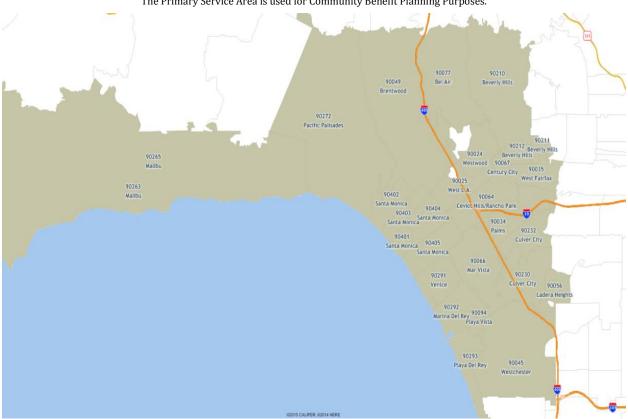
- Venice (90291)
- West Fairfax (90035)
- West Los Angeles (90025, 90073)
- Westchester (90045)
- Westwood (90024, 90095)

Providence Saint John's Health Center is located in ZIP code 90404, in the City of Santa Monica. See page 11 for a map of Saint John's Health Center service area. Four other hospitals are physically located in the Health Center's service area (ZIP code location of each hospital shown in parenthesis):

- UCLA Santa Monica Medical Center, Santa Monica (90404)
- UCLA Ronald Regan Medical Center, Westwood (90095)
- Kaiser Permanente West Los Angeles Medical Center (90034)
- Marina Del Rey Hospital (90292)

In addition, other area hospitals used by residents of the service area include Cedars-Sinai Medical Center, Centinela Hospital Medical Center and Southern California Medical Center.

# Map of Saint John's Health Center Service Area The Primary Service Area is used for Community Benefit Planning Purposes.



### **Description of Our Community**

The 2016 Community Needs Assessment utilized information from a variety of sources – Truven Health Analytics, (a national vendor of demographic data), Los Angeles County Department of Public Health, California Department of Public Health, Think Health L.A., The City of Santa Monica, Community Commons, Ask CHIS, and the U.S. Bureau of the Census. The area studied for the Community Needs Assessment included Service Planning Area 5 (SPA 5) of Los Angeles County in which Providence Saint John's Health Center is located and most of the communities served by the facility.

### **Demographics**

- Based on estimates provided by the Think Health L.A. database, the 2016 population of SPA 5 is estimated at 674,787 persons.
- Within SPA 5, the majority of residents are White (68.5 percent). Approximately 15.4 percent of residents are Hispanic, 13.4 percent are Asian/Pacific Islander, 6.0 percent are Black, and 6.2 percent are of other races.

- Among persons age 5 years and older in the service area, 86.7 percent speak English
  most often at home, 8.4 percent speak Spanish most often, 1.7 percent speak an
  Asian language most often and 3.2 percent speak some other language most often at
  home.
- Among persons 25 years and older living in SPA 5, 6.4 percent have less than a high school education (no high school diploma), 12.5 percent are high school graduates, 25.2 percent have complete some college (no degree), and 55.8 percent have college, graduate or professional degrees.
- There are an estimated 25.5 percent of households in SPA 5 with children.
- Approximately 11.9 percent of the households in SPA 5 have incomes less than 100% of the Federal Poverty Level.
- Based on data collected by the County, in SPA 5 it is estimated that 3.0 percent of children (age 0-17) are uninsured. Approximately 4.7% of adults (age 18-64) in SPA 5 are estimated to be uninsured.
- Based on 2016 Claritas demographic data it is estimated that 16.3% of the population in SPA 5 is 65 years and older.
- Health status indicators reported from L.A. County Department of Public Health showed that for SPA 5:
  - 84.5% of live births were to mothers who received prenatal care in the first trimester.
  - 45.8% of adults (age 18+) were vaccinated for influenza in the past year.
  - 10.0% of adults reported their health to be fair or poor.
  - 21.2% of adults (age 18-64) in the area reported no regular source of medical care.
  - 13.1% of adults and 4.3% of children were estimated to have difficulty accessing medical care over the past year.
  - 28.9% of adults have not received dental care in the past year and 13.3% of children (age 3-17) did not obtain dental care in the past year because they could not afford it.
  - 14.2% of adults and 7.9% of children (age 3-17) tried to get mental or behavioral health care during the past year.

- 17.1% of adults have been diagnosed with hypertension in the area and 24.4% of adults have been diagnosed with high cholesterol.
- Data collected by the County on nutrition, physical fitness and obesity for residents of SPA 5 showed:
  - 10.3% of adults in SPA 5 are obese.
  - 31.1% of adults are overweight.
  - 58.0% of adults living in SPA 5 don't obtain the recommended amount of aerobic and muscle-strengthening exercises each week.
  - 17.6% of children (age 6-17) obtain the recommended amount of exercise each week.
  - 20.9% of adults consume five or more servings of fruits and vegetables a day.
  - 18.2% of adults living in the area are estimated to binge drink.
  - 30.5% of households with incomes <300 of the FPL are food insecure.
  - 14.3% of children drink at least one soda or sweetened drink per day.

### **Section 4: Community Benefit Planning Process**

The 2017 Community Benefit Planning Process is derived from the 2016 Community Health Needs Assessment, which is posted on Providence Saint John's website at: <a href="https://communitybenefit.providence.org/community-health-needs-assessments/">https://communitybenefit.providence.org/community-health-needs-assessments/</a>

Providence Saint John's conducts assessments every three years, and the results are used as the basis of our community benefit planning. The secondary data used in the 2016 assessment is summarized in the previous section of this annual report under Section 3; Definition and Description of Our Community, above.

The second part of our community health assessment process is the Community Consultation.

### **Community Consultation**

As part of the 2016 Community Health Needs Assessment, 41 community leaders from local organizations – city and county health and human services offices, education (kindergarten through high school and community college), free and community clinics, and nonprofit agencies – were interviewed via phone during a period from September

2015 to October 2015. Questions focused on opinions regarding top health needs in the community, issues/challenges/barriers related to these health needs, and what resources (if any) are currently available to address these needs. The survey was conducted in collaboration with UCLA Health System, Kaiser Permanente West L.A. and Cedars-Sinai Medical Center.

### <u>Top health needs identified from the phone surveys and contributing factors impacting those needs</u>

Access to affordable primary and specialty care

- There are few physicians on the Westside who accept Medi-Cal and a limited number accepting Medicare.
- The number of persons covered by Medi-Cal in the service area has increased by over 55,000 persons with the expansion under the Affordable Care Act.
- Close to one out of ten people living in the service area report having no regular source of medical care.

### Better management and prevention of chronic illness

- The senior population is growing in the area with over 16 percent of the population now 65 or over.
- Heart disease and stroke remain the leading causes of death in the area.
- Approximately 46 percent of adults in the area are estimated to have pre-diabetes.

### Need for more prevention programs focused on reducing obesity and improving nutrition

- Obesity rates are on the rise in the area with 53.3 percent of adults being overweight and obese and 40.7 percent of teens being overweight and obese.
- The number of adults reporting to be food insecure in the area is estimated to be approximately 43 percent.
- Estimates show that only 11 percent of households eligible for government funded food assistance participate in the program.

### Improve access to affordable mental health and substance abuse programs

 There are limited inpatient mental health beds, especially programs serving youth, in the Westside area.

- Area residents expressed concern over the growing use of drugs and alcohol and the impact that economic and social pressures have on their use.
- Approximately 23.6 percent of adults and 21.6 percent of teens living in the area have expressed a need for mental health and/or substance abuse services.

### Growing number of homeless persons living in the area

- Individuals with annual incomes below 200% of the Federal Poverty Level represent 24 percent of residents living in the area.
- Approximately 48 percent of households in the area spend more than 30 percent of their monthly income on housing costs.
- A mild climate, expanded services for homeless, and increase development in the downtown L.A. area have resulted in more homeless persons coming to the Westside.
- With new development increasing in the area there has been a reduction in the available supply of affordable housing.

Base on the results from the results from the phone surveys conducted with community leaders and stakeholders, a written survey was distributed to 350 local residents with 85 people completing the survey. Feedback from the community residents identified the following needs/issues as priorities facing the Westside area:

- Access to affordable quality medical care.
- Concerns over the growth of chronic illnesses such as heart disease, stroke, diabetes, etc.
- The need for more free disease prevention programs.
- Growing need for more mental health and suicide prevention programs.
- Growth of the homeless population and lack of affordable housing.
- Need for more programs around substance use/addiction.

As part of the survey of community residents, they were also asked to identify what they felt were the contributing factors impacting these priority needs in the community and the following factors were identified:

- Lack of physicians in the community who accept all insurance types.
- Increase in economic pressures in the area.
- Lack of affordable housing on the Westside.
- Limited number of affordable/free health promotion and disease prevention programs in the area.
- Increase in drug and alcohol use among the population.
- Educational barriers within the community.
- Growing rates of poverty in the area.
- Lack of adequate paying jobs to meet the rising costs of basic needs such as housing, food, clothing, etc.
- Lack of affordable and nutritious foods.
- Increase in peer and family pressures.

### Opportunities for local organizations to work together to address health care needs

- Enable access to affordable health services.
- Strengthen collaboration, communication and transitions between services.
- Expand affordable outpatient services for addressing mentally illness and substance abuse use.
- Increase health information availability and free classes and events.
- Reduce barriers to care including cost, language, age, parking and transportation, health literacy and fear.

# Suggested roles and actions for Providence Saint John's Health Center to consider to address identified health needs based on community resident feedback

- Providence Saint John's Health Center should implement programs that will address the priority community health needs identified as part of the assessment process.
- The Health Center should work closer with community residents to seek their feedback and brainstorm on how to address the needs identified.

 Providence Saint John's should lead initiatives and projects in the community, in collaboration with other stakeholders and organizations, that will address the priority health needs.

### **Section 5: Priority Community Needs**

As part of the assessment process, Providence Saint John's Health Center reviewed secondary data on the community and worked with internal and external stakeholders to help prioritize the list of needs and issues identified through this study. The following needs were identified as key priorities that the Health Center should focus on over the next several years.

- Increase access to affordable primary and specialty care.
- Offer programs and resources to better manage and prevent chronic illnesses.
- Develop more programs focused on reducing obesity and improving nutrition in the community.
- Improve access to affordable mental health and substance abuse programs.
- Offer programs and services to assist the growing number of homeless persons living in the area.

### **Section 6 - Community Benefit Plan Strategies and Metrics**

Based on the identified priority needs discussed previously, Providence Saint John's identified specific strategies and metrics to address these needs. In addition, the key partners that the Health Center will work with to address the needs were also identified. This section provides a summary of these key strategies and metrics developed to address the priority needs identified in the service area.

### Providence Saint John's Health Center 2017 Community Benefit Strategies

| Priority Need      | Target Group | Strategy             | Metrics            | Community           |
|--------------------|--------------|----------------------|--------------------|---------------------|
|                    |              |                      |                    | Partners            |
| Access to          | Poor and     | Work with            | Improve access for | -Doctors of Saint   |
| affordable primary | Vulnerable   | physicians and       | Medi-Cal patients  | John's              |
| and specialty care |              | community partners   | to obstetrical and | -Providence Medical |
|                    |              | to improve access to | G.I. services.     | Institute           |

| Priority Need                                      | Target Group                                     | Strategy   | Metrics  | Community   |
|--|--|--|--|---|
|  |  |  |  | Partners  |
|  |  | specialty care.  | Expand access to 2-3 more medical specialties for Medi-Cal and uninsured patients.   | -Venice Family<br>Clinic<br>-Westside Family<br>Health Center   |
| Growing rate of chronic disease impacting the area | General<br>Community                             | Develop and expand<br>education, screening<br>and support<br>programs to help<br>address chronic<br>disease in the area.           | Develop partnerships with local faith communities to conduct chronic disease education and screening programs  Develop chronic disease support | -City of Santa<br>Monica<br>-Six local faith<br>congregations<br>-Santa Monica<br>Family YMCA<br>-WISE and Healthy<br>Aging |
|  |  |  | Conduct 4 community education forums focused on chronic disease.   |   |
|  |  |  | Implement<br>ongoing free<br>chronic disease<br>screening<br>programs.   |   |
|  |  |  | Develop case<br>management<br>program for<br>medically fragile<br>seniors.   |   |
| Growing rates of obesity and poor nutrition        | -General<br>Community<br>-Poor and<br>Vulnerable | Provide programs<br>and improve access<br>to resources focused<br>on better nutrition<br>and reducing obesity<br>in the community. | Implement eight healthy eating education programs in the community.  | -Meals on Wheels West -St. Joseph Center -Pico Youth and Family Center -Boys and Girls Club of Sente                        |
|  |  |  | Link 300 people with government food assistance benefits.  Partner with three  | Club of Santa Monica -Santa Monica Family YMCA -City of Santa Monica  |
|  |  |  | area grocery stores  | -Area Grocery   |

| Priority Need                               | Target Group                         | Strategy   | Metrics   | Community  |
|---|--------------------------------------|--|---|--|
|   |                                      |  |   | Partners   |
|   |                                      |  | to conduct nutrition education programs.  Develop walking groups at three partnering church locations.  | Stores<br>-St. Anne School   |
| Mental health and substance abuse treatment | -Poor and<br>Vulnerable<br>-Children | Expand mental health and substance abuse services in the community to vulnerable populations.        | Expand the preschool consultation program to seventeen sites.  Expand program for new mothers dealing with post-partum depression.  Provide at least 2 community benefit grants per year to local nonprofit organizations addressing substance abuse treatment and mental health for low-income | -Area Preschools -Safe Place for Youth -Step Up on Second -Venice Family Clinic -Westside Family Health Center   |
| Growing rate of homelessness in the area    | -Poor and<br>Vulnerable              | Expand services and outreach to homeless patients coming to PSJHC and those living in the community. | Expand the Homeless Care Coordination Program at PSJHC.  Become an approved provider to access the Coordinated Entry System client database.  Work with The People Concern on the development of their wellness program for the homeless clients.   | -St. Joseph Center -The People Concern -Trinity Care Hospice -Upward Bound House -Venice Family Clinic – Homeless Medical Care Program -Westside Coalition |

| Priority Need | Target Group | Strategy | Metrics  | Community |
|---------------|--------------|----------|--|-----------|
|               |              |          |  | Partners  |
|               |              |          | Develop<br>hospice/palliative<br>care services for<br>homeless residents<br>living with<br>terminal illnesses. |           |

### **Section 7: Community Benefit Plan Update**

This section includes a description of the programs and services provided by Providence Saint John's Health Center in 2017 that support the key strategies and metrics.

Work with physicians and community partners to improve access to primary and specialty care on the Westside for Medi-Cal and uninsured patients.

- In 2017 Providence Saint John's provided \$3,050, 831 in charity care serving 432 persons.
- During 2017 Providence Saint John's provided \$19,313,636 in unpaid costs of Medi-Cal serving 2,854 persons.
- The Health Center provided \$128,563 in free medications to patients who were uninsured and unable to afford the prescriptions.
- Grants totaling \$251,000 were provided to the three community clinics in the area (The Achievable Foundation, Venice Family Clinic and Westside Family Health Center).
- A grant for \$16,000 was provided by PSJHC to Claris Health to improve prenatal care services and support to low income pregnant women.
- PSJHC established a contract with L.A. Care Health Plan which expanded access to obstetrical patients from Venice Family Clinic and Westside Family Health Center to deliver at the hospital.
- Several physicians from the medical foundation operated by Providence now see uninsured patients referred from Venice Family Clinic on a pro bono basis.

- PSJHC provided free laboratory and imaging services to uninsured patients referred from the area clinics totaling \$203,009 in 2017.
- PSJHC continued to operate the Cleft Palate Clinic providing \$406,420 in financial support. The program served 90 patients in 2017.

<u>Develop and expand education, screening and support programs to help address chronic disease in the area.</u>

- PSJHC developed the Community Health Partnership Program in 2017 working with five churches in the area. A trained Faith Community Nurse was hired for the program.
- A partnership was developed with the Santa Monica Family YMCA focused on diabetes prevention. In addition to providing free blood pressure screenings and speakers at the YMCA's events, PSJHC also provided a \$5,000 grant to support their Diabetes Prevention Program.
- Providence Saint John's offered six community education forums during the year focused on heart disease and stroke, cancer, and arthritis/joint issues.
   Approximately 640 persons attended these events.
- Body mass index screenings were conducted at various community events during the year.
- PSJHC provided an \$86,622 grant to WISE and Health Aging to develop community case management services for medically fragile seniors. There were 51 individuals served by this program in 2017.

<u>Provide programs and improve access to resources focused on better nutrition and reducing obesity in the community.</u>

- Nutrition education programs were provided at three sites in the community and a
  partnership with Virginia Ave. Park allows PSJHC to work with CalFresh recipients
  one day per week.
- Three staff in the Community Health Partnership Program were trained to enroll people in the CalFresh Program.
- Three grocery stores including Vons, Ralphs and Bob's Market have agreed to let staff from PSJHC conduct supermarket nutrition education tours at their stores.
- Walking groups were initiated at two churches in the community.

 Nutrition topics were incorporated into four of the community health education forums conducted in 2017.

Expand mental health and substance abuse services in the community to vulnerable populations.

- The preschool consultation program operated by the Providence Saint John's Child and Family Development Center (CFDC) served 23 sites in 2017.
- Counseling services conducted by CFDC staff were provided to new mothers from Venice Family Clinic and Westside Family Health Center delivering at PSJHC.
- In 2017, PSJHC provided over \$5.6 million in financial support to the Child and
  Family Development Center offering counseling services to low income children and
  their families, child abuse prevention and treatment services, on-site school
  counseling services, and services for preschool age children including one of the
  only therapeutic preschools in the area.
- PSJHC provided grants supporting counseling and substance abuse services to a local school and two nonprofit organizations totaling \$61,000.

Expand services and outreach to homeless patients coming to Providence Saint John's Health Center and to those living in the community.

- The Homeless Care Navigation Program added a second full-time coordinator position and served 414 patients in 2017.
- The Director of the Homeless Care Navigation Program was trained to use the Coordinated Entry System database to help identify patients connected with local agencies.
- PSJHC provided \$200,000 in grants to help support agencies serving the homeless in the community.
- The Health Center provided over \$160,000 in financial support for post-acute care services for homeless patients being discharged from the hospital and needing follow-up care.

Providence Saint John's Health Center outcomes for each community benefit program/service are summarized in **Table 7.1** and **Table 7.2**. Each table includes the following:

- Program/service name and department responsible for program coordination
- Description of the program/service
- Number served in 2017
- The category where unreimbursed costs are reported according to the framework established by Senate Bill 697 (see Table 8.1)

**Table 7.1: Benefit for Persons Living in Poverty** 

| Program/Service<br>And description  | Description of Program/Service   | C | alendar year 2017<br>Number Served   | SB 697<br>Category                                 |
|---|--|---|--|--|
| Charity Care services<br>to patients who could<br>not afford to pay   | Services to hospital patients who could not afford to pay  | • | 432 patients   | Medical Care<br>Services                           |
| Unpaid Cost of Medi-<br>Cal services to patients  | Services to hospital patients with Medi-Cal insurance coverage   | • | 2,854 patients   | Medical Care<br>Services                           |
| Imaging, laboratory<br>and cardiology services<br>for Venice Family<br>Clinics and Westside<br>Family Health Center<br>patients | Diagnostic services for patients referred by the Venice Family Clinic and Westside family Health Center at no cost to patient  | • | 1,555 patients   | Medical Care<br>Services                           |
| Financial support and<br>collaboration for<br>Venice Family Clinic<br>Nurse Practitioner and<br>Respite Care programs           | Support for program providing essential primary care to poor and uninsured patients primarily at Simms Mann center and OPCC Outpatient satellite clinic                            | • | 3,561 patients served  | Other<br>Services to<br>Vulnerable.<br>Populations |
| Financial support and collaboration for The People Concern  | Grant for the operation of a dedicated Respite/Recuperative Center located at OPCC   | • | 70 Homeless individuals received services  | Other<br>Services to<br>Vulnerable.<br>Populations |
| Community<br>Partnership Team   | Participation of Community Partnerships, Community Benefits, and VP Mission Integration working with the Westside Access Task Force to increase access to health services in SPA 5 | • | Task Force is<br>working to increase<br>services available to<br>uninsured and<br>Medi-Cal clients in<br>SPA 5 | Other –<br>Vulnerable.<br>Populations              |
| Westside Family<br>Health Center  | Grant to provide funding for medical services to low-income women and their children   | • | 2,938 patients served  | Other<br>Services to<br>Vulnerable<br>Populations  |
| Medication Assistance through Saint John's  | Free prescriptions provided for patients who cannot  | • | 216 prescriptions provided for low   | Medical Care<br>Services                           |

| Program/Service<br>And description   | Description of Program/Service   | Calendar year 2017<br>Number Served   | SB 697<br>Category                    |
|--|--|---|---------------------------------------|
| Pharmacy   | afford their discharge medications   | income patients   |                                       |
| Mental Health Services<br>through Saint John's<br>Child & Family<br>Development Center | Diverse range of child, adult<br>and family services in<br>response to community<br>needs, including:  |   | Medical Care – Low Margin Service     |
|  | Outpatient mental health for children and families   | 450 unduplicated persons served   |                                       |
|  | Therapeutic preschool<br>(intensive day<br>treatment)  | 21 unduplicated<br>children served  |                                       |
|  | Outpatient mental health<br>for persons with<br>developmental<br>disabilities                          | 54 unduplicated<br>persons served   |                                       |
|  | Outpatient mental health<br>services for individuals<br>and families impacted by<br>child abuse        | • 65 unduplicated persons served  |                                       |
|  | School-based mental<br>health outreach to at-risk<br>youth   | 212 unduplicated persons served   |                                       |
|  | Perinatal Wellness     Program for children     from ages birth to one                                 | 19 unduplicated persons served  |                                       |
|  | CFDC caregivers are invited to speak to diverse groups about mental health                             | 2,479 persons<br>attended outreach<br>and education<br>events involving<br>CFDC staff |                                       |
| St. Joseph Center<br>(Administration)  | Grant to fund meals for those who have low income  | • 1,298 persons served  | Other –<br>Vulnerable.<br>Populations |
| Health Services – St.<br>Anne's School<br>(Administration)                             | Grant provides funding for an RN to meet the needs of health services, required health screenings, and | 265 students     received required     screenings                                     | Other –<br>Vulnerable.<br>Populations |

| Program/Service<br>And description                              | Description of Program/Service  | Calendar year 2017<br>Number Served  | SB 697<br>Category                    |
|---|---|--|---------------------------------------|
|   | health education programs   |  |                                       |
| Cleft Palate and<br>Craniofacial<br>Clinic<br>(Therapy Services | Patients with craniofacial anomalies receive coordinated, longitudinal, interdisciplinary team Care | 90 patients received care  | Other –<br>Vulnerable.<br>Populations |
| Care for the Poor<br>Projects                                   | Coordination and implementation of services based on needs of local community organizations         | <ul> <li>Employees donated items to low income individuals</li> <li>Holiday giving program with hospital departments for low income children and their families</li> </ul> | Other –<br>Vulnerable.<br>Populations |

**Table 7.2: Benefit for the General Population** 

| Program/Service                                   | Description of Program/Service   | Calendar year 2017<br>Number Served  | SB697<br>Category                     |
|---|--|--|---------------------------------------|
| Unpaid Cost of Medicare                           | Services for hospital patients with Medicare insurance coverage  | 5,693 patients served  | Medical<br>Care                       |
| Community Education<br>Services                   | Diverse range of free public health and wellness education   | 833 persons attended classes   | Other –<br>Broader<br>Community       |
| Education Presentations for Persons with Diabetes | Educational programs for persons at risk or with diabetes better manage their illness  | 71 persons served  | Other –<br>Vulnerable<br>Populations  |
| WISE and Healthy Aging                            | Grant to support programs geared to seniors at risk  | 51 persons served  | Other –<br>Vulnerable.<br>Populations |
| Pico Youth and Family<br>Center                   | Funding violence reduction through activities  | 55 youth served  | Other –<br>Vulnerable.<br>Populations |
| Community Organization<br>Support                 | Paid and volunteer hours of employees and senior executives who participate in various community boards and committees   | 14 Providence Saint John's employees served on the boards and/or committees of local nonprofit agencies                                    | Other –<br>Broader<br>Community       |
| Education and Training of<br>Nursing Staff        | Health center served as a clinical site for students nursing students from UCLA, Santa Monica College and Mount St. Mary's. Also Laboratory interns.                                       | 43 students used Providence Saint John's Health Center as learning and/or mentoring sites in 2017  | Research,<br>Education,<br>& Training |
| Rideshare Program                                 | Program encourages employees to use transportation; the program met and exceeded AQMD standards for helping to decrease air pollution. Program has been commended by City of Santa Monica. | During 2017 an estimated 243 persons reported they came to work using some form of public transit, bike, walk, telecommute, or carpooling. | Other –<br>Broader<br>Community       |

### **Section 8: Economic Value of Community Benefit**

During the period January 1 through December 31, 2017, the economic value of community benefit provided by Providence Saint John's Health Center is estimated at **\$30,988,791** PLUS an additional \$76,303,116 in unreimbursed Medicare costs.

Table 8.1 summarizes the unreimbursed costs of these community benefits according to the framework specifically identified by Senate Bill 697:

- Medical care services
- Other services for vulnerable populations<sup>a</sup>
- Other services for the broader community
- Health research, education, and training programs

Providence Saint John's Health Center gives special acknowledgement to the support of physicians whose volunteered time makes possible the provision of imaging, laboratory and cardiology services for clients referred by local non-profit organizations.

<sup>&</sup>lt;sup>a.</sup> Vulnerable populations include the poor and underserved, seniors, and children and youth.

### **Support for the Social Determinants of Health**

Providence Saint John's Health Center realizes that many of the factors that impact the health of the area residents are issues beyond access to medical care. While health care services and programs are important to improve the health status of individuals in our community, the other social determinants of health are key contributors to making notable improvements in the overall health of the community. Realizing the impact that these other factors have on one's health, PSJHC focuses a portion of its total community benefit expenditures on these social determinants. The table below provides a breakdown by the key social determinants in terms of how much of the community benefit dollars reported in 2017 were spent within each of these categories.

| Social Determinant                    | Types of Programs/Services   | Total Expenditures in 2017 (Excluding Charity, Medi-Cal and Medicare) |
|---------------------------------------|--|---|
| Health and Health Care                | Support for community clinics, health education classes, school nurse programs, Cleft Palate Clinic, free medical tests, etc.              | \$1,255,192   |
| Economic Stability                    | Support for job training, internship programs, housing for the homeless, food security programs, services to assist those in poverty, etc. | \$844,051   |
| Education                             | Support for child development programs, preschool programs, tutoring programs, etc.  | \$1,870,991   |
| Social and Community<br>Factors       | Support for programs helping at-risk youth and seniors   | \$3,834,351   |
| Neighborhood and Built<br>Environment | Support for programs ensuring access to healthy foods  | \$45,000  |

Table 8.1 Estimated Economic Value of Community Benefit Provided January 1, 2017 through December 31, 2017

| Senate Bill 697<br>Category                            | Programs and services Included <sup>a</sup>   | Unreimbursed<br>Cost <sup>b</sup> |
|--|---|-----------------------------------|
| Medical Care   | Unpaid cost of Medicare program <sup>b</sup>  | \$76,303,116                      |
| Services   | Charity Care <sup>c</sup>   | \$3,050,831                       |
|  | Low Margin service; Child and Family Development Center (CFDC) and Cleft Palate Clinic <sup>d</sup>   | \$6,022,942                       |
|  | Unpaid cost of Medi-Cal program <sup>b</sup>  | \$19,313,636                      |
|  | All other Medical Care Services   | \$491,772                         |
| Other Services for<br>Vulnerable<br>Populations        | Grants to agencies that serve persons living in poverty, grants for services to local schools, seniors and children, child care center, cost of Community Benefit program | \$1,100,970                       |
| Other Services for<br>the Broader<br>Community         | Community outreach, community health education  | \$339,589                         |
| Health Research,<br>Education and<br>Training Programs | Support for health research, nursing and other education programs   | \$669,051                         |
|  | TOTAL-not including Medicare  | \$30,988,791                      |
|  | Medicare  | \$76,303,116                      |
|  | Total including Medicare  | \$107,291,907                     |

Source: Providence Saint John's Health Center Finance and other coordinating departments.

\_\_\_\_\_

a Unreimbursed costs may include an average hourly rate for labor (plus benefit), supplies, materials and other purchased services. Costs are estimated by each coordinating department responsible for providing the program/service.

b The cost of providing medical services to Medicare and Medi-Cal recipients falls short of the reimbursement or payments from these programs. The method for determining this shortfall is based on data from the Health Center's cost accounting system. Each charge code (or billable unit) in the billing system includes an estimated cost of performing the service. The costs are based on a departmental ratio of cost to charge (RCC) for each individual nursing unit and ancillary department.

c Charity care cost is estimated by multiplying the overall hospital RCC by charity care write-offs, as obtained from the General Ledger. d The Health Center's Child and Family Development Center and Cleft Palate Center were recorded as generating a low or negative margin in the period January 1, 2017 through December 31, 2017. The costs are captured through normal accounting practices of recording expenses in specific cost centers assigned to the program. The cost accounting system allocates overhead costs (e.g., utilities, housekeeping, human resources, and administration) on a monthly basis using methodologies similar to the Medicare cost report (step-down approach). The cost of delivering these services generates a loss even after including subsidies from the Health Center's Foundation, payments from Los Angeles County Department of Mental Health, and grants from the State of California and City of Santa Monica for special programs such as for at-risk youth.

### **Section 9: Santa Monica Community Access Plan**

During 2017, the economic value of community programs and services provided by Providence Saint John's Health Center based on the five categories identified in the Community Access Plan is estimated at \$11,881,891.

Table 9.1 summarizes the unreimbursed costs of these programs and services according to the framework specified in the Santa Monica Development Agreement:

- In-kind and cash support to the Santa Monica-Malibu Unified School District (SM-MUSD)
- In-kind and cash support to local non-profit agencies that serve Santa Monica residents
- Charitable medical and mental health services provided to patients that are clients of and directly referred by local non-profit organizations and residents of Santa Monica
- Charitable medical and mental health services provided to patients that are students and directly referred by the SM-MUSD
- Free community services available to the general Santa Monica community that promote health education and preventive health services

Using the same categories of need identified in Section 7, **Table 9.1**, **Table 9.2**, and **Table 9.3** summarize the program/service and department responsible for program coordination; description of the program/service; number served in 2017; the Community Access Plan Category where unreimbursed costs are reported; and the estimated percentage of Santa Monica residents/organizations served by the program/service. It should be noted that due to differences in categories applicable for the Community Benefit Plan and the Community Access Plan, some programs/services that were reported in the Community Benefit Plan are reported as "does not apply" in the Santa Monica Community Access Plan. In general, these programs/services include: the percent of the unpaid cost of Medi-Cal patients who do not report a Santa Monica address, the unpaid cost of Medicare, education and training of health professionals for schools outside of Santa Monica. It should also be noted that this report uses cost amounts reported per California's SB 697 Annual Community Benefit Plan update using federal requirements outlined in the 2007 Affordable Care Act, (ACA). The ACA states that, effective 2013, community benefit costs are to be reduced by any and all offsets, including restricted grants and endowments. This applies to CFDC program costs, which received grants and endowment funds.

Table 9.1: Estimated Economic Value of Programs/Services Provided by Providence Saint John's Health Center January 1, 2017 through December 31, 2017 a

| Development<br>Agreement category   | Reported costs attributed to the City of Santa Monica   | January 1 through<br>December 31, 2017 |
|---|---|--|
| Cash support to the<br>Santa Monica-Malibu<br>Unified School District   | School Nursing Program \$50,000   | T=\$50,000                             |
| Cash grants and support<br>to local non-profit<br>organizations. List of<br>grants reported in<br>Appendix C  | Grants and Financial Support <sup>b</sup><br>\$583,100  | T=\$583,100                            |
| Cost of charitable medical<br>and mental health<br>services provided to<br>patients based on<br>referrals from local non-<br>profit organizations           | Traditional Charity <sup>c</sup> \$893,894 Medi-Cal \$6,881,449 CFDC \$1,780,159 Cleft Palate Clinic \$28,449 Lab & Radiology services \$203,009 Medications \$128,563 Post-acute care – homeless \$160,200 | T= \$10,075,723                        |
| Cost of charitable medical<br>and mental health<br>services provided to<br>patients referred by SM-<br>MUSD to Saint John's<br>CFDC                         | At Risk Youth & Children's Services<br>\$487,074  | T= \$487,074                           |
| Community services<br>available to the general<br>Santa Monica community<br>that promote health<br>education and preventive<br>health services <sup>e</sup> | 35% of responding attendees at Community Health Ed classes list SM addresses \$83,848 SM based nursing & health profession interns \$602,146  | T= \$685,994                           |
|   | GRAND TOTAL   | \$11,881,891                           |

Source: Providence Saint John's Health Center coordinating departments.

 $<sup>^{\</sup>mathrm{a}}$  All values are determined using the same methodology as Table 8.1; b, c and d on page 32 of this report

<sup>&</sup>lt;sup>b</sup> Includes cash grants to all agencies listed in Appendix C, and in-kind services for patients referred by Venice Family Clinics and Westside Family Health Center.

<sup>&</sup>lt;sup>c</sup> Includes the percentage of charity care provided to residents of Santa Monica and homeless persons and other non-reimbursed costs, such as the percent of costs attributed to Santa Monica residents for the following programs: Medi-Cal, Saint John's Child & Family Development Center Child Abuse Prevention & Treatment, Child & Family Mental Health Services, Mental Health services for the Deaf, Intensive Day Treatment pre-school, and Mental Health for the Developmentally Disabled. Also includes medication costs for homeless charity care patients.

d Includes the unreimbursed costs of Saint John's Child & Family Development Center At-Risk-Youth services.

<sup>&</sup>lt;sup>e</sup> Includes educational programs available to Santa Monica residents, and education of nursing and other health professional students either attending colleges and schools in Santa Monica or students and/or interns living in Santa Monica

Table 9.2: 2017 Benefit for Persons Living in Poverty Per the Development Agreement Community Access Plan

| Category of<br>Community<br>Support            | Benefit   | Description   | 2017 -Number of patients and/or services                    | Percent<br>based in<br>Santa<br>Monica |
|--|---|---|---|--|
| Cash support of SM-MUSD                        | School Nurses   | Grants to School Nursing  | Approximately<br>1,606 students<br>served                   | 100%                                   |
| Cash support to local non-profit organizations | Venice Family<br>Clinic                                   | Support for program providing primary care to homeless, poor and uninsured patients           | 3561 patients served  | 100%                                   |
|  | The People Concern (formerly Ocean Park Community Center) | Grant to support wellness beds for the homeless needing recuperative care                     | 70 persons<br>served  | 100%                                   |
|  | St. Joseph Center   | Grant for services, at the<br>Bread & Roses Café.   | 910 persons<br>served from<br>Santa Monica                  | 70%                                    |
|  | St. Anne's School   | Grant provides required school nursing services and also counseling services for the students | 265 students<br>served                                      | 100%                                   |
|  | WISE and Healthy<br>Aging                                 | Grant to provide community case management to the frail elderly                               | Support for<br>services to 41<br>seniors in Santa<br>Monica | 80%                                    |
|  | Westside Family<br>Health Center                          | Grant to provide funding for perinatal and pediatric care for low income patients             | 2,938 patients<br>provided with<br>quality care             | 100%                                   |
|  | Pico Youth &<br>Family Center                             | Grant for the teen drop-<br>in center   | 55 youth served   | 100%                                   |
|  | Meals on Wheels<br>West                                   | Grant to support meals for homebound  | 400 clients served  | 100%                                   |
|  | Boys and Girls<br>Club of Santa<br>Monica                 | Grant to support the health and wellness program  | 750 youth<br>served   | 100%                                   |
|  | Safe Place for<br>Youth                                   | Grant for health and counseling services for homeless youth                                   | 115 clients<br>served from<br>Santa Monica                  | 50%                                    |
|  | Santa Monica<br>Family YMCA                               | Grant for scholarships<br>for the Diabetes  | 1 scholarship provided to                                   | 100%                                   |

| Category of<br>Community<br>Support                       | Benefit   | Description  | 2017 -Number of patients and/or services       | Percent<br>based in<br>Santa<br>Monica |
|---|---|--|--|--|
|   |   | Prevention Program   | date   |  |
|   | Achievable<br>Foundation Clinic                             | Grant to support the medical clinic  | 507 patients<br>served from<br>Santa Monica    | 30%                                    |
|   | Step Up on Second   | Grant for general support of programs for homeless individuals   | 2,000 homeless persons served                  | 100%                                   |
|   | Upward Bound<br>House                                       | Grant to support transitional housing for homeless families  | 141 persons<br>served                          | 100%                                   |
| In-kind support to local non-profit organizations         | Free imaging and laboratory services for uninsured patients | Venice Family Clinic<br>And Westside Family<br>Health Center   | 1,555 patients                                 | 100%                                   |
| Cost of Charitable<br>Medical & Mental<br>Health services | Medication<br>Assistance                                    | Free prescriptions provided for patients who cannot afford their medications   | 216 persons                                    | 100%                                   |
| Cost of Charitable<br>Medical & Mental<br>Health          | Child and Family<br>Development<br>Center                   | Outpatient mental health for children and families   | 490unduplicated clients served, 221 live in SM | 45%                                    |
|   | (CFDC)  | Outpatient mental health for families with children age 0-5  | 33 unduplicated clients,<br>15 live in SM      | Included<br>above                      |
|   |   | Therapeutic preschool (intensive day treatment)  | 21 children<br>served<br>10 live in SM         | 45%                                    |
|   |   | Outpatient mental health services for individuals and families impacted by child abuse   | 65 unduplicated clients, 8 in SM               | 12%                                    |
|   |   | Outpatient mental health services for at-risk children, youth and their families, in collaboration with the City of Santa Monica and SM-MUSD | 212 persons<br>served                          | 100%                                   |

Table 9.3: 2017 Benefit for the General Community Per the Development Agreement Community Access Plan

| Program/Service (Coordinating Department)           | Description of Program/Service  | 2017 Number<br>Served   | CAP<br>Category       | % Based in<br>Santa Monica                    |
|---|---|---|-----------------------|---|
| Cost of Community<br>Health Education<br>Services   | Diverse range of free<br>health education,<br>support groups and<br>wellness services for<br>the public | 833 people<br>attended health<br>education classes,<br>approximately<br>292 residing in<br>SM | Community<br>Services | Average 35% of attendees live in SM zip codes |
| Cost of health professionals education & internship | Training site for<br>nursing and other<br>health professionals  | 49 students<br>trained with 44<br>based in SM   | Community<br>Services | 90% of<br>students based<br>in SM schools     |

### Appendix A: Providence Saint John's Personnel Involved with Community Benefit Planning

Appendix A includes:

A-1 Saint John's Health Center personnel involved with community benefit planning in 2017.

A-2 Participation by Health Center Senior Management and other personnel on boards and committees of community agencies in 2017.

# Appendix A-1: Providence Saint John's Personnel Involved with Community Benefit Planning – 2017

- Paul Makarewizc, Director of Mission Integration
- Ron Sorensen, Director of Community Partnerships
- Reem Thomas, Director of Decision Support/Finance
- Rebecca Refuerzo, Director of the Child & Family Development Center
- Ruth Canas, Assistant Director of the Child & Family Development Center
- Mary Luthy, Director of Community Benefit
- John Lee, Director, Pharmacy
- Michelle Bonant, Director of Community Education
- Rose Pelikan, Director, Education
- Kevin Litzenberger, Supervisor, Security
- Gary Bowman, Director of Imaging Services
- Irena Zuanic, Administrative Director of Women's Health Services

### **Appendix A-2: Participation in Community Agencies**

Providence Saint John's Senior Management and other Health Center personnel actively participate on the following boards and committees of community agencies. An asterisk indicates board commitment is held by a member of the Health Center's executive team.

Autism Advisory Board

California Professional Society on the Abuse of Children (CAPSAC)

Child Abuse Professional Providers Association (CAPPA)

Hospital Association of Southern California\*

Human Relations Council of the Santa Monica Bay Area

Interagency Council on Abuse and Neglect (ICAN)

Institute of Contemporary Psychology

John Adams Middle School Student Success Team meetings

Los Angeles Unified School District (LAUSD)

Los Angeles Service Area 5 Provider Advisory Committee

Los Angeles County Department of Mental Health Networking meetings

Los Angeles United School District fair for parents of deaf and hard of hearing children

**Lincoln School Counselor Meetings** 

Meals On Wheels West

The People Concern (formerly Ocean Park Community Center)

Safe Place for Youth

Santa Monica Chamber of Commerce\*

Santa Monica Child Care Task Force Santa Monica College — Child Development

Department

Santa Monica Early Childhood Task Force

Santa Monica Youth Resource Team

Santa Monica-Malibu Unified School District

Social Action Task Force

Virginia Ave. Park

Venice Family Clinic

Westside Coalition for Housing, Hunger and Health

Westside Child Trauma Council

Westside Children's Center

Westside Diabetes Task Force

Westside Directors (UCLA/Connections for Children)

Westside Domestic Violence Coalition

Westside Family Health Center

West Los Angeles Department of Mental Health child mental health providers group

**Westside Coalition** 

WISE & Healthy Aging

Youth Resource Team of Virginia Avenue Park

YMCA of Santa Monica

Providence Saint John's Health Center Staff 2017 Nonprofit Affiliations

| Daniel Muckley                            | ·  |
|---|--|
| Daniel Muckley                            | Meals on Wheels West Board   |
| Administrative Director, Support Services |  |
| Mary Luthy                                | Westside Coalition   |
| Director of Community Benefit             | Human Relations Council of Santa Monica  |
|   | Bay Area Board   |
|   | St. Anne's School Support Council  |
|   | Westside Access Task Force, ED Workgroup   |
| Rebecca Refuerzo                          | Los Angeles County Department of   |
| Director of Saint John's Child & Family   | Mental Health Executive Provider   |
| Development Center (CFDC)                 | monthly meetings   |
|   | Early Childhood Task Force   |
| Ruth Canas                                | Association of Community Health  |
| CFDC Assistant Director                   | Service Agencies   |
|   | Los Angeles County Department of   |
|   | Mental Health provider monthly   |
|   | Meetings   |
| Noa Saadi, CFDC                           | Santa Monica Youth Resource Team   |
| Kabretta Wright                           | Santa Monica Early Childhood Task  |
| CFDC Therapeutic Pre-School               | Force advisory board - Stop the Violence   |
| 1   | Program  |
| Katherine Reuter                          | Los Angeles County Partnership For   |
| CFDC Program Director, First 5 LA         | Families Collaborative Meeting   |
| Grant                                     | Westside Partnerships for Families   |
|   | Collaborative Meeting  |
|   | Venice Family Clinic Early Head Start  |
|   | Healthcare Advisory Committee  |
| Mayra Mendez, PhD, LMFT                   | UCLA Advisory Board, Developmentally   |
| CFDC                                      | Disabled/Mental Health   |
| Laura Osorio,                             | Co-Chair, Santa Monica Child & Early   |
| CFDC Early Childhood Directions           | Education Task Force   |
| Ronald Sorensen,                          | Westside Health, Hunger, and Housing   |
| Director of Community Partnerships        | Coalition  |
| 2. cotor of community randiciships        | WISE and Healthy Aging   |
| Tasha Boucher                             | LA Department of Mental Health   |
| CFDC                                      | Prevention & Early Intervention  |
|   | Outcomes Measures  |
| Michelle Harriman                         |  |
| CFDC                                      | Los Angeles County Department of Child & Family Services   |
| Martha Andreani                           | , and the second |
|   | Los Angeles County Department of Mental  |
| CFDC                                      | Health Continuous Quality Initiative   |
| Lara Sando                                | Santa Monica Child & Early   |
| CFDC                                      | Education Task Force   |
|   | Association of Community Health  |
|   | Service Agencies   |

### **Appendix B: Providence Saint John's Community Partners**

Appendix B includes members of two key partnerships involving participation of the Health Center:

Community Advisory Committee
Westside Coalition (for Housing, Hunger and Health)

### **APPENDIX B-1: Community Advisory Committee**

Providence Saint John's Community Advisory Committee provides input on the Community Benefit Plan and provides consultation to the Community Health Needs Assessment.

### **Organization**

### Assembly Member Richard Bloom Clare Foundation City of Santa Monica Los Angeles County Board of Super. The People Concern (formerly OPCC) Pico Youth and Family Center Saint John's Health Center

Santa Monica Chamber of Commerce Santa Monica-Malibu Unified School District Santa Monica College Saint Anne School Saint Monica Catholic Church St. Joseph Center

State Senator Ben Allen Step Up on Second Upward Bound House U.S. House Rep. Ted Lieu Venice Family Clinic

Westside Family Health Center WISE and Healthy Aging

### Representative and Title

Stephanie Cohen, Senior Field Representative Nicolas Vrataric, CEO Julie Rusk, Office of Civic Wellbeing Elan Shultz, Health Deputy of the 3<sup>rd</sup> District

John Maceri, Executive Director

Oscar de la Torre, Director

Ron Sorensen, Community Partnerships Director

Mary Luthy, Community Benefit Director

Rebecca Refuerzo, Director of the Child & Family

Development Center Laurel Rosen, President/CEO

Laurie Morn, School Nurse Coordinator

Julie Neveau

Michael Browning, Principal Msgr. Lloyd Torgerson, Pastor Va Lecia Adams, Executive Director

Fernando Morales, Sr. District Representative

Tod Lipka, Executive Director

Christine Mirasy-Glasco, Executive Director

Janet Turner, Field Representative Elizabeth Forer, Executive Director Debra Farmer, Executive Director Grace Cheng Braun, President/CEO

### **APPENDIX B-2: Westside Coalition (for Housing, Hunger and Health)**

Membership in the Westside Coalition continues to expand. At each quarterly meeting, new representatives of organizations from across the Westside join in planning, education, and implementation efforts.

1736 Family Crisis Center

**American Cancer Society** 

American Red Cross, Santa Monica Chapter

Brentwood Presbyterian Church

**Catholic Charities** 

Cedars-Sinai Medical Center

Chrysalis

City of Los Angeles - Council District 11

City of Los Angeles - Housing Authority

City of Santa Monica – Human Services

City of Santa Monica - Social Services Commission

**CLARE** Foundation

COPE - Community Outreach for Prevention and Education

County of Los Angeles - Department of Health Services - Home Visitation Program

County of Los Angeles – Department of Health Services – Planning Office

County of Los Angeles - Department of Health Services - Public Health Office, SPA 5

County of Los Angeles – Department of Mental Health Edelman Westside Center

County of Los Angeles - Department of Health Services - West Vector Control Dist.

County of Los Angeles - Supervisor office

Daniel Freeman Memorial Hospital

Didi Hirsch Community Mental Health Center

Ed Edelman Mental Health Center

Family Planning of Greater L.A.

Family Service of Santa Monica

First Presbyterian Church of Santa Monica

Imagine LA

Kaiser Permanente

Kehillat Israel

LA Care Health Plan

LA Elder Law

Leo Baeck Temple

Les Kelly Clinic

Los Angeles Unified School District

Measl on Wheels West

Mount Olive Lutheran Church

New Directions, Inc

OPCC (previously Ocean Park Community Center)

P.A.T.H.

Phoenix House, Los Angeles

Planned Parenthood Los Angeles

Promises Miriam's House

Providence Saint John's Health Center

Ronald Reagan UCLA Medical Center

Safe Place for Youth

Salvation Army

Santa Monica-Malibu Unified School District

Santa Monica/UCLA Medical Center

St. Aidan Episcopal Church

St. Monica Catholic Community

Step Up On Second

The Church of Saint Mark

The Parish of St. Matthew

**UCLA Medical Center** 

Unitarian Universalist Community Church

United Way of Greater Los Angeles

Venice Family Clinic

Veteran's Administration Medical Center – West Los Angeles
Westside Center for Independent Living
Westside Family Health Center
Westside Food Bank
WISE and Healthy Aging

From the Coalition several workgroups have been formed. One of the workgroups is focused on improving care for frequent users of the area hospitals' emergency departments, especially for those who are homeless. The organizational members of this workgroup include:

Cedars-Sinai Medical Center
Kaiser Permanente West Los Angeles
L.A. Care Health Plan
L.A. County Department of Health Services
L.A. County Department of Mental Health
L.A. County Department of Public Health
Providence Saint John's Health Center
Venice Family Clinic
Westside Family Health Center
UCLA Health System

Appendix C: PSJHC's Cross-Year Comparison CAP Plan Actuals

|      | ppendix C: PSJHC's Cross-Year C  |                 | 2015            | 2016            | 2017            |
|------|--|-----------------|-----------------|-----------------|-----------------|
| Line |  | 2014            | 2015            | 2016            | 2017            |
| 1    | Actuals provided in annual report  |                 |                 |                 |                 |
| 2    | In-kind & cash support to SM residents   | 5,476,037       | 18,029,941      | 13,869,215      | 10,658,823      |
| 3    | In-kind & cash support to SMMUSD   | 234,382         | 569,251         | 463,046         | 537,074         |
| 4    | Charitable mental & medical services   | 4,888,337       | 16,387,711      | 12,594,873      | 10,075,723      |
|      | Unreimbursed costs for services to SM residents                                    | Incl. in Line 2 |
|      | Charitable mental & medical services to  | 184,382         | 514,251         | 413,046         | 487,074         |
| 5    | SMMUSD students  | (reported in    | (reported in    | (reported in    | (reported in    |
|      | Even health advection training guarant ground                                      | line 3 above)   | line 3 above)   | line 3 above)   | line 3 above)   |
| 6    | Free health education, training, support groups to the community                   | 166,186         | 688,902         | 1,177,649       | 685,994         |
| 7    | to the community   | T=5,876,605     | T=19,288,094    | T=15,509,910    | T=11,881,891    |
|      | Minimum amount required per the  | 1 3,070,003     | 1 19,200,091    | 1 13,307,710    | 1 11,001,071    |
| 8    | Development Agreement  | 928,898         | 942,831         | 955,973         | 970,313         |
| 9    | Detail of Actuals: In-kind and Cash  |                 |                 |                 |                 |
| 10   | Support to Santa Monica Residents: In-kind   | 4,888,337       | 16,387,711      | 12,594,873      | 10,075,723      |
| 11   | Support to Santa Monica Residents: Cash  | 587,700         | 1,642,230       | 1,274,342       | 583,100         |
| 12   | Support to SMMUSD: In-kind   | 184,382         | 514,251         | 413.046         | 487,074         |
| 13   | Support to SMMUSD: Cash  | 50,000          | 55,000          | 50,000          | 50,000          |
| 14   | Total Cash ( includes SM-MUSD)   | 637,700         | 1,697,230       | 1,324,342       | 633,100         |
| 15   | Total In-kind (includes SM-MUSD)   | 5,072,719       | 16,901,962      | 13,007,919      | 10,562,797      |
| 16   | Cash Gifts to Santa Monica Non-Profit<br>Agencies (In-Kind NOT included)           |                 |                 |                 |                 |
| 17   | Venice Family Clinic Total (Nurse Practitioner clinic and Respite Program Support) | 175,000         | 684,598         | 445,000         | 175,000         |
| 18   | SMMUSD Total (School Nursing)  | 50,000          | 55,000          | 50,000          | 50,000          |
| 19   | OPCC Total (Respite Wellness Program)  | 150,000         | 359,643         | 334,325         | 150,000         |
| 20   | Westside Family Health Center (Peds & OB Care)                                     | 85,000          | 301,000         | 123,517         | 50,000          |
| 21   | St Joseph Center (Bread and Roses and Case Mgt)                                    | 50,000          | 51,600          | 50,000          | 24,500          |
| 22   | Pico Youth & Family Center (Violence Reduction Program)                            | 17,500          | 15,000          | 25,000          | 10,000          |
| 23   | WISE & Healthy Aging (Seniors at Risk)   | 50,000          | 31,000          | 185,000         | 69,300          |
| 24   | St Anne School (School Nurse/Health Program)                                       | 50,000          | 50,000          | 50,000          | 40,000          |
| 25   | Upward Bound Hose Annual Total (Case Mgt.)   | 10,000          | 20,000          | 15,000          | 15,000          |
| 26   | Boys & Girls Clubs of Santa Monica   | 0               | 31,000          | 15,000          | 10,000          |
| 27   | Santa Monica College Foundation  | 0               | 15,000          | 0               | 0               |
| 28   | Step Up On Second  | 0               | 30,000          | 0               | 10,000          |
| 29   | Westside Coalition   | 0               | 2,300           | 2,500           | 1,000           |
| 30   | Safe Place for Youth   | 0               | 25,000          | 14,000          | 5,500           |
| 31   | Meals on Wheels West   | 0               | 26,089          | 15,000          | 10,000          |
|      |  |                 | 0               | 0               | 7,800           |
| 32   | Achievable Foundation Clinic   | 0               |                 |                 |                 |
| 33   | Santa Monica Family YMCA   | 0               | 0               | 0               | 5,000           |
| 34   | TOTAL CASH TO SM AGENCIES -<br>SHOULD MATCH Line 14                                | 637,700         | 1,697,230       | 1,324,342       | 633,100         |

## Appendix D: Multi-year Comparison of Providence Saint John's Community Access Plan to Development Agreement Requirement

The Community Access Plan is that part of the 1997 Development Agreement that applies to the Community Benefit provides by Providence Saint John's Health Center. Providence Saint John's computes those community Benefit reported to the State that apply only to residents of the City of Santa Monica, and the homeless.

The 1997 Development Agreement established a schedule of the estimated value, at cost, of community benefit provided to residents of Santa Monica. We take those community benefit reported to the State of California, per SB697, and report to the City only those benefit provided to Santa Monica residents, and to the homeless. The initial 1998 requirement was \$732,000 and increases by 1.5% each year. Listed below are the community benefit requirements from 2006 to 2017 and those costs provided by Providence Saint John's Health Center to Santa Monica residents:

|                | Required                 |              |
|----------------|--------------------------|--------------|
| Year           | (1.5% increase per year) | Provided     |
|                |                          |              |
| Year 9 (2006)  | \$824,592                | \$4,042,738  |
| Year 10 (2007) | \$836,961                | \$3,710,529  |
|                | . ,                      | , , ,        |
| Year 11 (2008) | \$849,515                | \$4,229,736  |
|                | •                        | •            |
| Year 12 (2009) | \$862,258                | \$5,120,430  |
| Year 13 (2010) | \$875,192                | \$5,269,493  |
|                | •                        | <b>.</b>     |
| Year 14 (2011) | \$888.320                | \$5,742,751  |
| Year 15 (2013) | \$915,170                | \$5,353,900  |
| Year 16 (2014) | \$928,898                | \$5,876,605  |
| Year 17 (2015) | \$942,831                | \$19,288,094 |
| Year 18 (2016) | \$955,973                | \$15,509,910 |
| Year 19 (2017) | \$970,313                | \$11,881,891 |

Providence Saint John's fully complies with the spirit and intent of the Development Agreement.